DEPARTMENT OF THE ARMY
3RD SQUADRON, 16TH CAVALRY REGIMENT
BUILDING 5141, 13TH ARMORED REGIMENT ROAD
FORT BENNING, GEORGIA 31907

ATZK-SBA-Z   22 June 2021

MEMORANDUM FOR RECORD

SUBJECT: CAVALRY LEADERS COURSE WELCOME LETTER

1. **Introduction**. The Cavalry Leaders Course trains Commissioned and Noncommissioned Officers serving or preparing to serve in Cavalry and Reconnaissance units across the Army. The course is designed to stress critical thinking and the application of fundamentals, capabilities and analysis into tactical planning for Reconnaissance and Security operations in both Wide Area Security and Combined Arms Maneuver operations. Students are expected to come prepared to work for their graduation certificate: CLC is not a "foot stomp review" course, nor does it start from scratch. Students are expected to apply knowledge gleaned from previous professional military education as well as from personal experience.

2. **Purpose**. CLC is an intense three-week course focusing on the doctrinal employment of Cavalry Troops and Squadrons, and the tactics/techniques/procedures (TTPs) for those units in Reconnaissance and Security operations. Operations Orders, Practical Exercises and Simulations are the tools used to teach CLC students. CLC Students spend the entire three-week course being trained to plan and execute Reconnaissance and Security missions with Cavalry organizations in full spectrum operations in both expeditionary and stability scenarios.

3. **Course Outline**. The Cavalry Leaders Course is constructed around the Adaptive Soldier Leader Training and Evaluation model and the experiential learning method. Students will learn through doing, versus learning through seminar. Training will focus around the four following Outcomes:

   1) Ability to apply Troop and Squadron Reconnaissance and Security tactics to anticipate, gain, and develop contact for a higher headquarters:
      i. Achieve knowledge through using multiple reconnaissance methods, reconnaissance management, and varying information collection techniques to fight for information.
      ii. Employ tactical Cavalry organization capabilities and limitations in order to operate at the extremes of supporting distance and range.
      iii. Achieve the commander's intent through initiative.

   2) Ability to recognize the important elements of a new situation; assess new requirements; and communicate clearly (Mission Command):
      i. Recognize likely threat actions, adaptations, and changes in the operating environment by applying Army tactical doctrine and practices.
      ii. Creates a shared understanding by providing a clear commander's intent through mission orders that allows subordinate units to exercise disciplined initiative.
      iii. Prioritize critical tactical execution information requirements communicated in orders, reports, technical instructions and other execution products.

3) Ability to apply staff skills to prioritize requirements, and synchronize and coordinate Squadron Reconnaissance and Security activities:

    i. Employ aviation, fires, and other tactical enablers to execute decentralized and sustained Reconnaissance and Security operations to fight for information against hybrid and conventional threats and in complex terrain and conditions.

    ii. Employ organizational level mission command and doctrinal concepts to develop and prioritize situational understanding requirements.

    iii. Anticipate coordination and synchronization requirements for BCT cavalry organization execution, given operational capabilities and limitations.

4) Demonstrate professional accountability and confidence in application of skills and knowledge fundamental to development as a Cavalry leader and professional expert:

    i. Risk Management-continually anticipate and balance mission execution with tactical risk.

    ii. Fundamentals-correct application of the fundamentals of reconnaissance and fundamentals of security.

    iii. Understanding-assess tactical information critical to a higher command, know how subordinate units operate to acquire it, and communicate new requirements clearly.

    iv. Adaptability-quickly recognize the causes of a new situation and elements that affect performance.

4. **Preparation**.

    1. **Reading**. Students will be required to do homework readings. Army doctrinal manuals are available at http://armypubs.army.mil/index.html.

    Prior to reporting the student should read the following:
    1. FM 3-98 Reconnaissance and Security Operations (chapters 1, 4, 5, and 6)
    2. FM 3-55 Information Collection (chapter 3)
    3. FM 6-0 Commander and Staff Organization and Operations (chapters 8 and 9)
    4. ATP 2-01.3 Intelligence Preparation of the Battlefield (chapters 3-6)

    Guided reading questions are available to assist students in preparing for the course at https://www.milsuite.mil/book/groups/the-cavalry-leaders-course. These questions are designed to support a student's retention of the pre-reading and serves as an introduction to the topics that will be discussed during the course.

    2. **Professional Development readings**: Various articles will be provided throughout the course to expand upon subjects within the course as well as to generate thought and discussion within the course itself.

    3. **Requirements**. Active Army/Marine and Reserve Component Commissioned Officers; Chief Warrant Officers 3 or 4 assigned to or pending assignment to an Aviation Reconnaissance Squadron. Soldiers must be (AR, IN, EN, AV, MI, FA, SC) qualified. First Lieutenant (P) through LTC, who are graduates of any captain career course with orders for assignment as planners or commanders of Cavalry organizations or planners of Brigade Combat Teams. Allied Officers commissioned in Armor, Infantry, or Cavalry Branches who are graduates of any captain career

course with orders for assignment as planners or commanders of Cavalry organizations or planners of Brigade Combat Teams or their equivalent. Noncommissioned officers in the grade of E7 and assigned as, or selected to be assigned as a Reconnaissance/Cavalry troop first sergeant, a squadron operations sergeant of operations sergeant major.

Students will be tested on prerequisite reading concepts during a pre-test administered on day 1 of the course.

4. **Waivers**. Waivers for students not meeting prerequisites must be approved by the Chief of Armor, Maneuver Center of Excellence. **Students not presenting a completed waiver on the first day of class will not be permitted to start the course.**

5. **Security Clearance Required**: N/A

5. **Reporting**. All students will report NLT 0800 on Day 1 (labeled "Start Date" in ATRRS) to the second floor of the General Instruction Building, Patton Hall (Building #5145) at Harmony Church on Fort Benning, GA. Uniform is duty for the appropriate branch of service. Failure to report at 0800 will result in your drop from the course, and those soldiers attempting to "walk on" to the course will be entered into the vacant seat.

6. **In processing**. Students must bring one copy of their orders with all amendments and any required waivers. Locally stationed students must bring a Service School Worksheet from their unit.

1. **Billeting**. Barracks are not available. For billeting information contact the lodging office at Fort Benning, GA as soon as possible at 706-689-0067. Soldiers traveling on official orders (TDY) have priority and may make reservations in advance. Soldiers with a reserved status in ATRRS and are at Ft. Benning TDY must stay at Abrams Hall while in attendance of CLC. Website reservation inquiries are accepted 24 hours a day, 7 days a week at http://www.benningmwr.com/forms/lodging-index.php. Room rates range from $36 to $75 per night for single and double guest rooms. A fee of $5 is assessed for each additional guest. Check-in between 2pm and 6 pm unless your reservation is guaranteed with a credit card for late arrival. After 6 pm, vacant rooms are available on a first-come, first-served basis. Check-out time is 11am. The Abrams Hall is 10 miles to Patton Hall. The next closest hotel to Patton Hall is 20 miles.

2. **Directions to Patton Hall**. Students using the Fort Benning Main Post entrance will proceed to the intersection with 1st Division Road. Veer right on 8th Division Road and continue onward, past the gas station and over the overpass. In 300 yards turn left on Ninth Armored Division Road down the hill into the car park. The General Instruction Facility (Building 5145) is located on the far end of the parking lot.

7. **Packing List**. Recommended Items. The course is focused on planning and the operational synchronization of assets. If the student is coming from an operational unit, bringing the unit's Mission Analysis, Staff Estimate, OPORD formats, etc. is encouraged to gain practice with those tools if desired. Students will also use map pens, overlay sheets, and other tools used to draw graphics. Students who know what their next assignment is should seek that units material for practice in the course.

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8. **Uniforms**. Duty uniform for students is ACU or service equivalent uniform. The physical training uniform is the Army Physical Fitness Uniform (PFU), or service equivalent with yellow reflective belt. Stetsons and Spurs are authorized within the Armor School AO on Fridays and for graduation.

9. **Additional Information**. A POV or rental car is essential, as billets may be 9 or more miles away from the classrooms. All POVs will be inspected Day 1 of class. You must secure rentals through your orders issuing HQ on your TDY orders (DD1610). CLC cannot authorize a rental car. Please refer to the FBGA information page for specific vehicle registration information. Students wishing to use a motorcycle during the course must provide the following:

1. Proof of Insurance
2. Drivers License
3. Motorcycle Foundational Safety card
4. Basic Riders Course card

10. **Contact Information**. POC is Mr. Benjamin E. Hearn at 706-626-8034, or CPT East at 706-626-8467, Building 5145, Fort Benning, GA

BRYCE W. EAST
CPT, AR
Course Director